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This document is also available in Chinese and Swedish. The English version of this Code of Conduct shall prevail should there be any discrepancies between the available language versions. For questions, please contact your local HR or Legal department.

MESSAGE FROM CEO



Dear Colleague,

Our company vision is to transform the world through innovative aluminium engineering. To achieve this vision and being a successful and sustainable company, we need to build strong and trusted relations – internally and with our business partners. Gränges should always be a great company to work for and conduct business with.

Operating in a global business environment can sometimes be challenging as complex market conditions can lead to situations where we feel uncertain how to act. The principles in our Code of Conduct and core values should be used to give guidance on how to act and conduct business responsibly.

It is of greatest importance that we all follow this Code of Conduct and make sure that it becomes an important part of our corporate culture. If any of us see or suspect something that is in violation of the Code of Conduct or other rules and regulations, it is our responsibility to speak up.

By living and promoting Gränges' values and by being an ethically sound partner in all our business relations and a good corporate citizen, we can all contribute to building a successful and responsible company that we can be proud of.

Stockholm, June 25, 2020

S

Johan Menckel

"Gränges should always be a great company to work for and conduct business with."

INTRODUCTION

Gränges is committed to operating in accordance with responsible, ethical and sound business principles and in compliance with all applicable laws and regulations.

This Code of Conduct lays the foundation on how to act and how to conduct business responsibly. In this document you can find group-wide principles as well as practical guidance of how to live up to these principles and how to think and act.

We support international standards¹⁾ on human rights, labour conditions, the environment and anti-corruption, including but not limited to the UN Global Compact and its set of ten principles. This requires the collective effort of all employees.

 The international standards referred to here are the UN Global Compact, UN Universal Declaration of Human Rights, UN Sustainable Development Goals, and the OECD Guidelines for Multinational Corporations. In addition to following applicable laws and regulations, all employees are to comply with internal company policies which, in some cases, are stricter.

There may be situations where no specific principles exist and in such cases, conduct should be in line with the spirit of the Code of Conduct. You may also ask your manager for advice. In cases where there is a difference between the Code of Conduct and local requirements and guidelines, whenever legally possible, the more stringent standard of conduct shall be applied.

Our core values

Our core values define the way we work. They guide us in our daily actions and lay the foundation for how we conduct business responsibly and ethically.



Committed

We are committed to serving our customers and acting responsibly towards each other and our communities

- We never compromise on safety
- We are engaged and work with passion
- We keep our promises, strive to do our very best and provide high-quality products and services



Innovative

We are innovative, promote creativity and constantly seek new and better solutions

- We embrace change, question old habits and take on challenges
- We share best practice and develop improved solutions to exceed customers' expectations
- We encourage an innovative culture built on deep knowledge, collaboration and individual responsibility



Action oriented

We are action oriented, make things happen and continuously learn from our experiences

- We are proactive and drive change
- We are agile and make timely decisions with short lead times
- We continuously strive to improve our performance by follow-up and feedback



Accessible

We are accessible to each other, our customers and our business partners

- We listen, collaborate and communicate actively
- We have an open-minded and unassuming attitude
- We promote equal opportunities and fairness at our workplace

>> 1.1 The Code of Conduct applies to everyone

This Code of Conduct applies to all Gränges employees and board members in entities owned by Gränges throughout the world. It also applies to temporary staff (e.g. independent contractors, consultants etc.), intermediaries or others acting on behalf of Gränges.

The group of individuals listed above are in this document collectively referred to as "employees" or "we".

>> 1.2 Compliance is a personal responsibility

All employees have a personal responsibility to comply with the requirements specified in this Code of Conduct and to serve the best interest of Gränges.

Employees should never act (or encourage others to act) in violation of this Code of Conduct, even if the act may appear to be in the interest of Gränges.

Any deviation or exemption from this Code of Conduct is to be approved or resolved by the CEO.

>> 1.3 Managers lead by example

Gränges is responsible for providing managers with training on the Code of Conduct on a regular basis in order to ensure that managers have deep knowledge and understanding of its content.

If you are a manager, you are expected to always lead by example. It is also your responsibility as a manager to cultivate a work environment that encourages employees to act in compliance with the Code of Conduct.

If you have subordinates, it is your responsibility to ensure that these individuals are aware of, understand and adhere to the principles outlined in the Code of Conduct – even if they do not have access to the intranet at their workplace.

If subordinates have concerns and questions about business conduct issues, make sure you respond promptly and recommend appropriate actions.

>> 1.4 Seek advice on how to act

A Code of Conduct can never give exact answers in all situations. If you are unsure of how to act in a specific situation, ask yourself the following questions:

- Is it legal?
- Is it allowed under the Code of Conduct?
- Does it feel ethically right?
- Am I comfortable if my behaviour or decision becomes known in the public domain?

If you answer "no" to any of the questions above, seek advice from:

- · Your manager or your manager's manager.
- A relevant functional group in your region (e.g. HR, Finance, IT).
- A relevant functional group at Gränges HQ in cases where a regional functional group does not exist (e.g. Communication, Legal).

You can read more about this on pages 19-21.

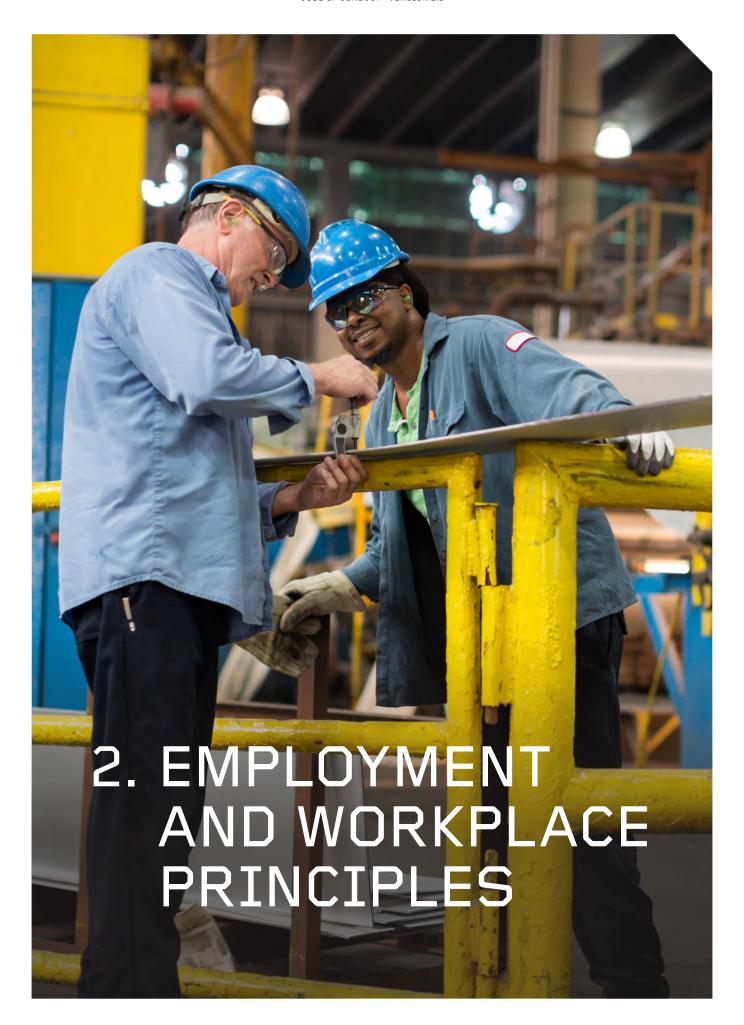
Words that are <u>underlined</u> are defined and explained in the dark blue boxes.

>> 1.5 Non-compliance with the Code of Conduct

Gränges encourages discussions about responsible conduct in an improvement-oriented and informal manner.

Nevertheless, breaches of the requirements set out in this Code of Conduct may lead to disciplinary actions, and in serious cases to dismissal and/or even criminal prosecution.

Please refer to the *Speak up!* chapter on pages 19–21 for more information



>> 2.1 We promote an open and non-discriminatory workplace

Gränges aims for a workplace characterized by openness and diversity and we work actively to prevent all forms of <u>discrimination</u>, <u>harassment</u> (including sexual harassment) and <u>retaliation</u>. All employees should be treated and treat each other with respect and dignity.

We promote equal opportunities and rights and do not tolerate any form of discrimination related to for example gender (including pregnancy), transgender identity or expression, ethnical or cultural origin, race/colour, religion or other belief, disability, sexual orientation or age.

We do not accept any form of intimidating or disrespectful behaviour at our workplace, for example through offensive jargon, bullying, harassment or physical abuse.

We do not tolerate retaliation relating to reporting, engaging in investigations or rejecting any form of harassment.

All employment decisions including recruitment, remuneration, promotions and termination of employment should be based on objective criteria such as an individual's competence, experience and performance.

Advice and questions:

- · Your manager
- · Local HR department

More information:

• Global Diversity Policy

For you this means:

- Treat everyone with respect.
- Encourage a positive work environment and a culture of inclusion where everyone is valued despite their differences.
- Avoid behaviour that may be perceived as threatening, degrading, insulting, intimidating, malicious or humiliating.
- Do not tolerate discrimination, harassment or retaliation of any kind.
- If you experience discrimination, harassment or retaliation, report this to your manager or the HR department. Gränges will investigate the matter and take appropriate action.

Definitions:

- <u>Discrimination</u> means when an individual is unfairly treated at work due to unrelated personal factors such as gender (including pregnancy), transgender identity or expression, ethnical or cultural origin, race/colour, religion or other belief, disability, sexual orientation or age.
- Harassment means unwelcome verbal, physical or other actions (including sexual harassment) that violates someone's dignity and that is related to gender (including pregnancy), transgender identity or expression, ethnical or cultural origin, race/colour, religion or other belief, disability, sexual orientation or age.
- Retaliation means to punish someone for reporting harassment or other discrimination, for participation in an investigation regarding harassment or other discrimination, or for having rejected or yielded to the employer's harassment or discrimination.

>> 2.2 We respect human rights and fair working conditions

Gränges supports international standards on human rights and labour conditions, including but not limited to UN Global Compact (see link below) and its set of ten principles. As a company we believe that fair working conditions enable our employees to realize their full potentials.

Gränges' principles are the following:

- We respect and support internationally proclaimed human rights.
- We do not tolerate any form of forced labour.
- We respect children's right to personal development and education. We only employ workers who are at least 15 years of age or the applicable minimum legal age, whichever is higher.
- We protect young workers, who are between 15 and 18, by limiting their schedules and tasks including heavy work, hazardous work and night shifts.
- We respect the rights of our employees, to the extent allowed by applicable laws and regulations, to form a workers' council, collective bargaining unit or other employee representations, and to enter into collective bargaining agreements.
- We provide employment standards with terms and conditions in a language that employees understand. These standards should state working hours and break hours, wage, taxes and benefits as well as notice periods.
- We only require information from employees necessary for employment, and would never ask for or withhold original identification documents, lodge deposits or require recruitment fees at the start of or during employment.
- We comply with local laws or agreements regarding working hours and do not permit working hours that are not in compliance with local laws and industry standards. We ensure

that employees are entitled to appropriate resting and lunch breaks during working hours. We also ensure that all employees on average are given at least one day off every week and that employees can take time off for established national and local holidays provided that regular operational activities are not negatively affected.

 We make sure that wages paid to employees are fair and competitive and comply with local laws and regulations.
 Gränges annually calculates what we consider to be a competitive wage in each country of operation, based on applicable legislation and/or collective bargain agreements as well as annual internal and external benchmarks.

Advice and questions:

- · Your manager
- Local HR department
- · Recognized unions and employee representatives

More information:

www.unglobalcompact.org/what-is-gc/mission/principles

- Make sure you have a good understanding of your own obligations, rights and employment terms.
- If you are a manager, observe the local minimum employment age and do not hire young workers (ages 15-18) for work that is likely to be hazardous or harmful to their physical or mental health or interferes with the individual's education
- If working overtime, be aware of and understand applicable local recovery and rest regulations.

>> 2.3 We ensure a healthy and safe work environment

Gränges works systematically to ensure a safe and sound work environment and to improve the health and safety awareness and behaviour in all its activities. The work environment includes both the physical work environment as well as the organizational and social work environment.

We strive towards a safe and injury-free workplace that protects the health and fosters the well-being of employees and all persons directly or indirectly related to the company's operations, for example contracted workers or consultants. No employee or individual at Gränges' workplace should be at risk of injury at the workplace.

We believe that injuries and occupational illnesses as well as safety incidents can be prevented and we take a proactive approach to continuously improve health and safety awareness, skills and knowledge. This includes health checks, training employees with regards to machine safety, personal protective equipment, fire safety, first aid and emergency response. For more information, see Gränges' EHS Policy.

The work to ensure a safe and sound work environment includes continuous work with safety risk assessments, including taking action to ensure that risks are addressed and followed-up.

<u>Victimization</u> is not accepted in our business. If an employee experiences victimization, this should be reported to the employee's manager or the HR department. Gränges will investigate the matter and take appropriate action.

Alcohol or drug use

While at work or when conducting business for Gränges, all employees and contracted workers must be able to function with unimpaired judgement. This means refraining from intoxicating substances and/or alcohol.

If employees encounter situations in which it is considered impolite not to accept hospitality gestures such as meals and alcoholic beverages, a modest and reasonable consumption is allowed.

Individuals under the influence of alcohol or drugs may be subject to disciplinary actions up to and including termination, and must be quickly addressed for the health, safety and wellbeing of all. For each case the circumstances will be investigated and appropriate measures will be taken.

Advice and questions:

- Your manager
- Local production manager
- · Local EHS responsible
- Local HR department

More information:

- Global EHS Policy
- Local work environment policies, including policy and routines to prevent and handle victimization
- · Global Alcohol and drug Policy

For you this means:

- Make sure you work safely in accordance with local safety requirements and Gränges' EHS Policy.
- Take precaution by using personal protective equipment and tools.
- Think before acting. Be alert to safety in and around your workplace and proactively identify and report possible safety-related hazards and risks to your manager.
- Never take shortcuts or ignore required safety practices.
- Stop work immediately if a situation is not safe for you or any colleague or contractor.
- If you are a manager, ensure that your employees or contracted workers are properly trained and equipped for their jobs.
- Do not work while being under the influence of drugs
- Be a good colleague. You are your colleagues' work environment. Do not victimize, bully or treat your colleagues unfairly.

Definitions:

Victimization means harassing or discriminatory actions that are directed to one or more employees in an insulting way and that may cause mental illness or that the employees are alienated.

>> 2.4 We act with concern for the environment

Gränges wants to contribute to a more sustainable future and therefore continuously develops activities and processes to reduce our environmental footprint.

We aim to improve the energy and material efficiency in our operations and we also work to increase the use of recycled aluminium in production. This is made possible by efficient recycling of internally generated scrap, as well as externally purchased scrap. We regularly measure the use of energy, water and emissions generated from our operations to ensure we operate within our limits.

Gränges provides each operation with adequate tools which enables employees to use, recycle and dispose of materials in a responsible way. We carefully plan and inform our staff in resource efficiency.

Advice and questions:

- Your manager
- Local production manager
- Local EHS responsible

More information:

Global EHS Policy

- Understand and follow environmental legislation and internal requirements related to your role.
- Learn about the environmental risks present in your daily work and how you can take preventive actions to reduce them.
- Do not support activities (including projects, decisions, investments) that have a significant negative impact on the environment.
- Promote efficient use of energy, water, material, chemicals and other resources in your own operations and seek to re-use and recycle materials as much as you can.
- Encourage the use and development of environmentally friendly technologies.
- Segregate and dispose of waste in the designated containers.
- Take required precautions when handling hazardous materials.
- Use, store, label and dispose of chemicals and other materials properly. Report any spills, discharges or environmental concerns.
- Take environmental aspects into considerations when travelling.

>> 2.5 We conduct business travel responsibly

As a global company, business travel is a necessary part of Gränges. When making travel arrangements and travelling for business purpose, all employees should take cost, safety, security and environmental considerations into account.

On business trips, all employees represent Gränges both within and outside office hours. Employees are not allowed to conduct activities that are in violation with local legislation or this Code of Conduct, e.g. sexual exploitation, drug and alcohol abuse, or get involved in potential threatening situations.

Modest and responsible consumption of alcohol may be appropriate on certain occasions, e.g. in situations in which it is considered impolite not to accept hospitality gestures such as meals and alcoholic beverages.

Advice and questions:

- Your manager
- · Local HR department

More information:

Global Travel Policy

- Ensure that business trips are necessary. Prioritize telephone, video and/or online conference meetings whenever possible.
- When planning group travel, think about whether it really makes sense for everyone to go. If it does, plan the trip well in advance to give people enough time to book tickets.
- Always try to travel in the most cost-effective manner.
- Use public transport when possible.
- Behave as an ambassador for Gränges when travelling in business.

>> 2.6 We protect our company's reputation and assets

Protecting the reputation and value of Gränges is important for our ability to succeed. Employees should therefore act responsibly and with caution to protect the company's assets (both tangible and intangible) and not to damage Gränges' reputation.

Tangible assets, including buildings, machinery, furnishing, company equipment and tools, company funds and other physical property should be protected from misuse, theft, damage or destruction. Intangible assets such as intellectual property in terms of patents, designs, trademarks, recipes, know-how, ideas and information should also be protected.

Gränges' property and assets are not allowed to be used for employees' personal purposes, unless authorized. Gränges allows personal use of IT or communication equipment if the usage does not have a negative impact on the company or on the work of the employee. Surfing on webpages or downloading material with pornographic, unethical or similar content is strictly forbidden. Only software or services that are approved by Gränges IT can be used on our computers.

Intentional deception designed to obtain a direct or indirect benefit through the misuse of Gränges' assets, is strictly forbidden and can constitute <u>fraud</u>.

Advice and questions:

- · Your manager
- Local or HQ Legal department (as applicable)
- · Local IT department

More information:

• Global Information Security Policy

For you this means:

- Report immediately any theft or misuse of company inventory, cash, equipment, supplies or other assets.
- Protect any Gränges' trade secrets, innovations or designs and do not publish or disclose them unless you are authorized.
- If you have access to any intellectual property, handle it properly and safeguard it from inappropriate disclosure.
- If you bring Gränges' assets outside of Gränges' premises, make sure you are authorized to do so and that you protect them from theft and misuse.
- Report any suspected loss of IT assets or IT related cyber-attacks to the local IT department (Servicedesk if applicable).
- Be mindful when using your computer, for example before clicking on links in e-mails or websites.
- Always contact the IT department if you need any additional software and services.

Definitions:

 Fraud means an intentional or deliberate act designed to obtain a direct or indirect benefit through the misuse of Gränges' assets or through the distortion of financial statements or other records.

>> 2.7 We handle confidential and business critical information with care

All employees have an obligation to treat information about Gränges with due care, and treat non-public information confidentially. Unauthorized use or disclose of this information can significantly harm our business and reputation.

Employees are never allowed to disclose <u>confidential information</u> to anyone inside or outside the company, unless such disclosure is explicitly authorized by Gränges' CEO or General Counsel, or is required by law or any applicable regulation. This is applicable also in cases where employees have not signed a non-disclosure agreement.

Unauthorized disclosure of inside information constitutes a crime

Public information related to Gränges is communicated by appointed spokespersons, refer to Gränges' *Communications Policy* and the intranet for more information.

Information about Gränges which has not become public is to be regarded as Gränges' property. Consequently, the non-disclosure obligation continues without time limit after the termination of employment or the term of service as a board member.

Advice and questions:

- · Your manager
- Local or HQ Communications department (as applicable)
- Local or HQ Legal department (as applicable)

More information:

- Global Communications Policy
- Gränges' intranet: inside.granges.com/en/support-in-work/ granges-spokespeople/

For you this means:

- Be restrictive with information that can be confidential. Such information shall never be disclosed to anyone inside or outside Gränges.
- Protect confidential information that business partners, including suppliers and customers, share with us.
- If you are uncertain whether information can be disclosed, ask your manager or the Communications department for advice.

Definitions:

Confidential information means information which is not, or should not be, known to the public. Examples include financial or strategic business plans, budgets, marketing and sales programs, know-how (technical or other), design specifications, customer records, pricing or similar.

>> 2.8 We do not engage in insider trading

While working at Gränges, employees can come across <u>insider</u> <u>information</u> that relates to Gränges or Gränges' business partners.

If employees have access to such information, they are not allowed to — on their own or on behalf of someone else — buy or sell Gränges' shares or financial instruments related to such shares, so called <u>insider trading</u>. In addition, employees are not allowed to recommend another person to buy or sell Gränges' shares or other financial instruments related to Gränges or Gränges' business partners.

Advice and questions:

- · Your manager
- Local or HQ Legal department (as applicable)

More information:

· Global Insider Policy

For you this means:

- O Don't disclose insider information.
- Don't buy or sell Gränges shares (for yourself or others, directly or indirectly) on the basis of insider information
- Follow the requirements and procedures outlined in Gränges' Insider Policy.

Definitions:

- Insider information means information of a precise nature, which has not been made public and which would be likely to have a significant effect on Gränges' share price if it was made public.
- Insider trading means trading (or giving advice to others about trading) in Gränges' shares or other financial instruments related to such shares or other listed companies' financial instruments, based on non-public information obtained via work at Gränges, that if publicly known may influence the price of the shares.

>> 2.9 We safeguard personal information and protect it from being misused

Gränges observes all applicable privacy laws when collecting, using and sharing personal information about individuals.

In cases where employees have personal information about individuals, this information should be safeguarded and appropriate steps to protect it from misuse should be taken.

Advice and questions:

- · Your manager
- Local or HQ Legal department (as applicable)

More information:

· Global Privacy Policy

For you this means:

 Follow company guidelines and routines when collecting, using, storing or sharing personal information about individuals.

Definitions:

 Personal information means any information that, indirectly or directly, relates to an identifiable individual. E.g. name, social security number, photo, health data etc.

>> 2.10 We keep honest and accurate accounting records

Gränges is committed to complete accuracy in all financial records to be able to report its financial performance in a transparent, truthful and timely manner.

Employees involved in financial transactions or accounting are obliged to ensure that all transactions are fully and accurately documented and recorded in accordance with applicable law, good accounting practice and internal requirements.

False or misleading entries are under no circumstance acceptable and could constitute a crime.

Advice and questions:

- · Your manager
- · Local Finance department
- · Local or HQ Legal department (as applicable)

For you this means:

- Be honest and accurate when reporting or recording your business transactions.
- Comply with the delegated authority levels for approval of financial and other business decisions.
- Ensure that you do not enter information that is false or misleading when recording a transaction.
- Record (if you are a manager, also approve) working hours and business expenses accurately according to local procedures.
- If you notice an error or suspect violation of accounting or other applicable rules that could constitute fraudulent behaviour, immediately report this to the Legal department.

"Gränges is committed to complete accuracy in all financial records."



>> 3.1 We avoid any conflicts of interest

Employees have an obligation to work and act in the best interest of Gränges and avoid obtaining advantages for themselves or others that are improper or may harm Gränges' interests.

No one should take part in, or seek to influence, a decision if this may give rise to an actual or perceived <u>conflict of interest</u>.

Attention must be paid to situations where employees have a personal interest in the matter, economic or otherwise, directly or through someone closely related.

Advice and questions:

- · Your manager
- · Local HR department
- Local or HQ Legal department (as applicable)

For you this means:

- Always manage business relationships in a professional manner.
- Make business decisions and transactions with the best interests of Gränges in mind and do not benefit yourself or your family.
- Notify your manager before accepting any positions or appointments outside Gränges. Such positions or appointments can never conflict with Gränges' interests
- Do not market products or services that are in direct competition with Gränges' business activities or interests
- Avoid activities that may be perceived to advance the interests of family members, friends, business partners such as competitors and suppliers or other stakeholders, at the expense of Gränges.
- Make sure to without delay get pre-approval from your manager in case of a potential conflict of interest.

Definitions:

 Conflict of interest means that personal interests influence, or risk to influence, your judgement, objectivity or interdependence when making decisions and performing your job.

"Employees have an obligation to work and act in the best interest of Gränges and avoid obtaining advantages for themselves or others that are improper or may harm Gränges' interests."

>> 3.2 We never accept bribery or corruption

We are committed to conducting business with high integrity and we never accept <u>bribery</u> or <u>corruption</u>.

Gränges does not participate in or endorse any corrupt practices, including offering, giving, receiving or soliciting something of value through means which are illegitimate or unethical. Gränges also prohibits <u>facilitation payments</u>, in line with applicable local legislation.

Our standpoint is based on anti-corruption legislation which all Gränges companies must adhere to. Individuals involved in acts of corruption may be exposed to civil and criminal liability. Corrupt activities are punished severely by the court, and individuals who are found guilty of violating the law may become liable to imprisonment.

Gifts and hospitality

Offering and accepting courtesy gifts may be allowed provided they have a reasonable economic value, are infrequent and clearly appropriate under the circumstances. For example, it could be in line with local customs to give or accept a gift in connection to celebratory holidays, hospitable gestures or when it is considered impolite not to accept or give a gift.

It is not allowed to give or receive cash or gifts which are given in return for a favour. It is never allowed to offer gifts or entertainment to the public sector.

Customer events/entertainment

Events arranged by our customers or other business partners should always have a specific and relevant business purpose and can only be accepted if they are reasonable and appropriate with respect to both value and frequency. Transportation and accommodation should as a general principle be paid by Gränges in connection to an event hosted by our customers or other business partners.

Advice and questions:

- Your manager
- Local or HQ Legal department (as applicable)

More information:

• Global Anti-corruption Policy

For you this means:

- Understand Gränges' rules on gifts and events/ entertainment and have a legitimate business reason for anything you offer. If applicable, make sure to follow your local policy.
- Don't give or accept bribes or anything that could be considered as a bribe. This includes cash, job opportunities, favours, travels or unlawful gifts and entertainment.
- Never accept anything from a business partner if it might affect or appear to influence a business decision.
- Understand what is allowed if working with government officials where rules are typically very strict.
- If using 3rd parties, such as distributors or agents, make sure they conduct business with the same high ethical standards as Gränges.
- Be honest and accurate when recording business transactions or payments.
- If you are not sure whether a gift is allowed under this Code of Conduct, talk to your manager.
- If a supplier or business partner offers you inappropriate gifts or entertainment, talk to your manager.

Definitions:

- Bribery means offering, giving, receiving or soliciting of something of value to influence a business or authority decision.
- <u>Corruption</u> means abuse of entrusted power for private gain, which could include conflicts of interest, embezzlement, kickbacks, extortion or nepotism/cronyism.
- Facilitation payments mean payments made to expedite a service that you are entitled to.

>> 3.3 We refrain from money laundering

Gränges does not facilitate or support <u>money laundering</u>, in line with anti-money laundering laws in various countries. All employees must carry out financial and other business activities in a legal, transparent and ethical way.

The same rules apply to arrangements intended to cover avoidance of taxes, customs or other duties.

Advice and questions:

- · Your manager
- Local or HQ Legal department (as applicable)

For you this means:

- Know your business partner and make sure you understand the terms of the transaction.
- Be alert for signs of money laundering, such as if you are asked to transfer funds to a country not related to the transaction.
- Report any suspicious transactions to your manager or the Legal department.

Definitions:

 Money laundering means the process by which the source of funds obtained illegally is disguised or made to look as if it is legitimate. Funds may come from or support activities like human trafficking, terrorism, black-mail or fraud.

>> 3.4 We act fair and legal in competition

While Gränges always competes persistently for business, we must do so with respect for and in compliance with applicable competition law, anti-trust law and marketing control laws.

Employees who are involved in marketing, sales, purchasing or logistics activities need to ensure that they are familiar with applicable laws and internal rules and guidelines related to marketing and sales.

Advice and questions:

- · Your manager
- Local or HQ Legal department (as applicable)

For you this means:

- Make sure you understand applicable competition law and requirements.
- Do not conduct business that hinder, restrict or eliminate fair competition in the market.
- Avoid unnecessary contacts with competitors.
 Where such contacts exist, make sure these are documented properly and that you don't share confidential commercial information, including discussions at trade associations.

>> 3.5 We ensure responsible trade

As a global company, Gränges needs to comply with applicable international export, import and trade laws in all countries where the company conducts business. Gränges also needs to comply with applicable trade restrictions, sanctions or other measures resolved on by the EU or UN.

Advice and questions:

- Your manager
- Local or HQ Legal department (as applicable)

- Make sure you understand export control regulations, trade restrictions and sanctions that apply where you do business.
- Observe all applicable customs and export control requirements.

>> 3.6 We ensure responsible behaviour in our supply chain

An efficient and sustainable supply chain is essential for Gränges' long-term success. Gränges aims to be a responsible business partner and expects its suppliers to maintain the same level of ethical, environmental and social standards as they can expect from us.

To ensure sustainable behaviour, Gränges has developed a *Supplier Code of Conduct* which significant suppliers¹ are to comply with.

In doing so, suppliers undertake to comply with applicable laws and regulations and observe responsible and ethical business principles, including the ten principles of the UN Global Compact. Suppliers also agree to ensure that the principles in the Supplier Code of Conduct in turn are adhered to by their own suppliers.

¹ Suppliers with a purchase value above SEK 5 million CNY 5 million or USD 0.5 million.

Advice and questions:

- · Your manager
- · Local Purchasing department

More information:

- Global Supplier Code of Conduct
- www.unglobalcompact.org/what-is-gc/mission/principles/

For you this means:

- If you work in purchasing, ensure that Gränges' Supplier Code of Conduct is included as a part of the supplier contract.
- If you need support or advice or are aware of any non-compliance with our Supplier Code of Conduct, contact your local purchasing department.

>> 3.7 We strive to be a trusted member of our local communities

Gränges strives to be a good corporate citizen and an active and trusted member of our local communities. We believe that we can make positive contributions to these communities by maintaining an open dialogue and by building strong and long-lasting relationships.

We encourage employees to engage in community activities that support our strategy and vision. Resources and time spent on charitable contributions should always be appropriate, reasonable and authorized by the local HR or Legal department.

Advice and questions:

- Your manager
- Local HR department
- Local or HQ Legal department (as applicable)

- Make sure you understand your local guidelines regarding sponsoring and community involvement or investments.
- Strive to support and/or engage in such sponsorship or community projects that benefit both Gränges and your local community.
- Make sure you have authorization from the HR or Legal department before responding to a funding request from your local community.



SPEAK UP!

Gränges supports a culture that encourages every individual to speak freely. If you observe or suspect misconduct that is in violation of this Code of Conduct, we encourage you to speak up and react quickly. By reporting wrongdoing, you can make Gränges an even better place to work. Often, if misconduct is detected at an early stage, there is a better chance to limit the damage not only for the benefit of Gränges but also for our employees and stakeholders.

>> 4.1 Raising concerns is encouraged

If you want to inform about irregularities or misconduct that violates applicable law, Gränges' Code of Conduct or other Gränges' policies or if you have concerns about how we or our suppliers, customers or other business partners conduct business, you can reach out to:

- Your manager or your manager's manager.
- A relevant functional group in your region (e.g. HR, Finance, IT) or at Gränges HQ in cases where a local relevant department does not exist (e.g. Legal, Communications).
- The General Counsel, by e-mail, telephone, or by writing a letter to [General Counsel, Gränges AB, Box 5505, SE 114 85 Stockholm, Sweden].

>> 4.2 The whistleblower function

If you want to report a serious violation and you do not wish to contact anyone at Gränges, you can use the Gränges' Whistle-blower function at:

- Our intranet: inside.granges.com/en/security/whistleblower/
- Our website: www.granges.com/about-granges/ corporate-governance/whistleblower/

Through the Whistleblower function, which is managed by an external party, you can report all types of irregularities and be guaranteed full anonymity without fear of retaliation. It is however encouraged that you provide your contact details, as this enables to ask follow-up questions.

The Swedish Data Protection Authority and General Data Protection Regulation (GDPR) regulate which people and what type of information can be stored and processed via a system such as this. In line with the recommendation from the Data Protection Authority, Gränges is only allowed to store and process serious irregularities that concern people in senior management positions.

Whether the information submitted complies with these conditions is judged by the external party who carries out an initial investigation.

More information:

- http://inside.granges.com/en/security/whistleblower/
- http://www.granges.com/about-granges/corporate-governance/whistleblower/

>> 4.3 Concerns will be taken seriously and handled professionally

All managers and supervisors to whom a concern is raised are responsible to take prompt, timely and appropriate actions. All reports that are received will be evaluated and an internal investigation will be conducted if necessary.

If you raise a concern in good faith, Gränges will not tolerate any retaliation against you or the individual against whom the

concern has been raised, regardless of the outcome of the investigation.

You will, unless exceptional circumstances do not permit, be informed about the result of any investigation and any resulting action taken.

>> 4.4 Implementation and monitoring

Gränges' CEO is responsible for implementing this Code of Conduct in the Gränges' organization. The HR department is to ensure that each manager distributes the Code of Conduct to subordinates and that training is conducted. Relevant training and support materials is developed in cooperation between the HR, Legal and Communications department.

All employees are obliged to read this Code of Conduct thoroughly and participate in regular training offered by Gränges. New employees are to sign that they have accepted to comply with Gränges' policies, including the Code of Conduct and its content.

If applicable, employees should be able to find a reference to the Code of Conduct in the local *Personnel Handbook*.

Status of activities related to this Code of Conduct is reviewed annually by Gränges' Board of Directors and considered in Gränges' corporate governance processes.

"All managers and supervisors to whom a concern is raised are responsible to take prompt, timely and appropriate actions."

